### Inflation, taxes erode value

## Estate planning reaps tax savings

This article on estate planning techniques was prepared by Thom-as P. Scholler, a tax partner of Ar-thur Andersen & Co. in Detroit.

A "silver lining" in our currently de-

A "sliver lining" in our currently de-pressed economy is that it provides an excellent opportunity to maximize the benefits of estate planning through capital asset freeze techniques. With business activity down, the un-derlying value of many closely held businesses is temporarily depressed. The federal gift and estate tax is im-posed upon the value of assets being transferred. If transfers can be made during periods of declined value or if the declined value can be locked in for future transfers, estate transfer tax savings can be realized. Depending on the particular circum-

savings can be realized to the company of the compa

the increases in value may be actual worth because of business expansion or other reasons, but certainly some part of the increase is simply a direct result of inflation.

cash outflows over a period of years to pay the tax liability.

THE U.S. TRANSFER tax system does not differentiate between increases in estate value due to real appreciation versus increases due to general rise in price levels.

The combination of prolonged high rates of inflation and the steeply progressive estate tax rates can be truly alarming after a period of years.

For example, one dollar in asset value compounded at a conservative eight percent annual rate will increase to \$2 in nine years, \$5 in 20 years and \$7 in \$5 years. With inflation running currently above 10 percent, it is concease to \$2 in nine years, \$5 in 20 years and \$7 in \$5 years. With inflation running currently above 10 percent, it is conceased to \$2 in nine years, \$5 in 20 years and \$5 in \$5 years. With inflation running currently above 10 percent, it is conceased to \$2 in the years and \$5 in \$5 years. With inflation running currently above 10 percent, it is conceased to \$2 in the years and \$5 in \$5 years. With inflation running currently above 10 percent, it is conceased to \$2 in the years and \$5 in \$5 years. With inflation running currently above 10 percent, it is conceased to \$2 in the years and \$5 in \$5 years. With inflation running currently above 10 percent, it is conceased to \$2 in the years and \$5 in \$5 years. With inflation running currently above 10 percent, it is conceased to \$5 years with inflation running currently above 10 percent, it is conceased to \$5 years with have been the years and \$5 in \$5 years. With inflation running currently above 10 percent, it is conceased to \$5 years with have been the years and \$5 in the years and \$5 in the family business at exclusive which have been the family business and trunchly all years and \$5 in the family bariness which have been the years and \$5 in the family bariness with have been the family bariness and trunchly all years and \$5 in the family bariness which have been the family bariness and trunchly all years and \$5 in the family bariness and trunchly all years and \$5 in the fa

owners of closely held businesses or family farms or ranches who wish to pass their enterprise to their heirs are particularly vulnerable to estate tax libabilities. If sufficient liquidity has not old offer off and an annual time.

been provided for in the estate to cover taxes due to highly appreciated valua-tions, the business may have to be bro-ken up, sold or burdened with excessive cash outflows over a period of years to pay the tax liability.

flation rate of 12 percent. For this example there is no appreciation in terms of real dollars.

The \$1 million taxable estate would

The \$1 million taxable estate would have a present estate tax liability of about \$300,000. Over 20 years, the value of this estate would increase to inore than \$9.5 million, assuming growth at the rate of inflation and no marital deduction adjustment consideration. Without an asset freeze, the transfer tax would increase to about \$1.5 million. Service sets \$1.5 million. \$5.7 million, leaving only \$3.8 million

STATED ANOTHER way, inflation and the progressive estate tax rates would have reduced the purchasing power of this estate by 30 percent. With power of this estate by 30 percent. With proper planning and the use of the as-set freeze, the same \$3.5 million tax-able estate would retain a tax liability of \$300,000, allowing \$9.2 million rather than \$3.8 million to be passed on the the heirs.

the the heirs.

Our current recessionary economy provides an excellent opportunity for the owner of a closely held business to consider a capital freeze in his estate plan. The objective of the freeze is to reorganize the enterprise in such a manner that the senior interests are formen at the current who have the order to the content of the content of the content of the content of the current who who feture of the current who who feture of the current who have the the cu frozen at the current value while future growth accrues to the heirs.

growth accrues to the heirs.

The closely held business, that is most vulnerable to high estate taxes, typically suffers a significant droj business during economic downturns. As a result, the current value of the company can be frozen at a relatively low level to reflect current economic conditions although the prospects for future growth of the company remain excellent. excellent.

There is a great deal of flexibility in designing the capital freeze, regardless of the methods elected. The most common methods are a corporate recapi-kalization, a family partnership or a family holding company.

#### market place

JOEL CARRETT, president of Ladd's Inc. Realtors in Troy, has formed Hometrend of Michigan Inc., the Michigan Regional Agent for Hometrend unc. of Georgia. Hometrend Inc. is a national real estate franchise company described as "a real estate franchise, developed by Realtors for Realtors with special emphasis placed on service needs, training and recruiting. "Officers of the organization are Carrett; Ronald Schebor, vice president and director; and Bonnie Ross, vice president and director."

THE AMERICAN Society of Civil Engineers presented its 1980 Construction Management Award to Rolland Wilkening, president of Barton-Malow Co. and a Bloomfield Hills resident. The award recognizes him for contributions to construction management for 10 years of "on time and on budget" projects. He was cited for his effort to encourage a more professional approach in construction through the management process by co-authoring two books on the subject. He also is a member of the national Associated General Contractors of America board of directors.

E-Z RIZER Chair Co. appointed Thompson Advertising roductions of Farmington Hills as its advertising agency.

THE 1981 Parade of Idea Homes begins Friday and continues through March 22. The annual promotion by the Builders Association of Southeastern Michigan highlights 32 builders featuring 38 new model homes and condominiums in Wayne, Oakland, Macornb, Washtenaw and Livingston counties. A list of models and their locations is available from the association by calling 589-0844.

#### business people

RICHARD HANTON joined Lambrecht Realty Co.'s appraisal and counseling department as an assistant vice president based at the Southfield office. He was assistant vice president and appraisal division head with American Federal Savings and Loan.

Perry Drug Stores Inc. elected DONALD FOX president, MICKEY KOLE senior vice president of store operations and ALVIN WAND-

ER senior vice president of administration. Fox was executive vice president and continues as chief operating officer. Wander was vice president of finance and will continue as chief financial officer and corporate treasurer. Kole was vice president of store operations.

president of store operations.

CHARLES SHEFFIECK of
Lathrup Village has assumed the duties of managing principal/chief executive officer of Bernard, Wells,
Loving & Co. He was president of
his own consulting firm.

The Northfield Hilton in Troy ap-pointed STAN ROZMIEJ assistant comptroller, GREG PARSONS as-sistant sales manager, VALLERIE WALLACE sales representative and DIANE O'SHEA of Troy conference center coordinator.

JOHN HOGAN was named mar-keting manager for the Troy based Budd Co.'s Aftermarket Division. He was president of the Hogan Trans-portation Equipment Co. in Ohio.



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