Limited partnership can reduce your tax bill must be personally liable for the part-nership debts. Fourth, there must be centralization of management — control must not be available to all the partners.

"The legal right of a taxpayer to de-crease the amount of what would be his taxes, or altogether avoid them, by means which the law permits, cannot be doubted." — The Supreme Court of the United States.

What is a Tax Shelter? In the broad-est sense, any legal method of reducing one's taxes is a tax shelter. A personal exemption is a tax shelter. So is a med-leal deduction.

From the simplest to the most so-phisticated, tax shelters abound and are often overlooked. Since many taxes are based on the philosophy of graduat-ed rates, any deduction in the total amount being taxed not only can cut the tax but also the bracket.

the tax but also the bracket.
As a rule, the more financial success
anyone has, the more important it is to
come to grips with taxation's twin reference points: Graduated rates and
source.

Hospital advertising

"We haven't decided yet (to implement a direct marketing program)."
Beaumont spokesperson Mike Killian said. "Advertising is a valuable tool and could be very beneficial in informing people of what we do here."

OTHERS, like Garden City Osteo-pathic Hospital, don't plan to change direction in the way they (don't) ad-

direction in the way may town, swertise.

"We would rather relay on word of mouth," said Garden City Hospital spokesperson Mitch Nimmoor, who doesn't believe mass marketing is effective in the hospital industry. "You're not going to see ads on TV, or radio spots or full-page ads in newspapers (about Garden City Hospital) unless it's to advertise for help."

Instead, Garden City Hospital prefers to market itself indirectly through its community-relation efforts.

prefers to market itself indirectly through its community-relation efforts like a health-care cable television

show. Other hospitals and their advertising policies include:

• Botsford General Hospital in Farmington Hills advertises "from time to time" a specific program (like a new chemical dependency clinic). But there's no general advertising came. there's no general advertising campaign. Newspapers are the primary medium used. Radio and television are used only for public service announcements.

St. Mary Hospital in Livonia does no advertising on its own. Instead it teams up with nine other Catholic hos-pitals in the area to promote such pro-grams as Care Link for persons over 62 years of age.

ars of age.

• Westland Medical Center (former-Westland Medical Center (tormer-ly Wayne County General Hospital) in Westland has just finished the last leg of its reorganization and has begun to advertise with help of an outside public relations firm. According to Buth Whit-more, a public relations consultant who handles the Westland Medical Center account more marketing plans are in

more, a public relations consultant who handles the Westland Medical Center account, more marketing plans are in the works.

• Providence Hospital in Southfield uses a direct-mail campaign to spread the word about its specialized services. Print media is also used. A hospital spokesperson said Providence's marketing efforts could be increased.

• Annapolis Hospital in Wayne, a member of Peoples Community Hospital Authority, does little advertising, according to Maurene Camps, director of community relations. "Occasionally, one of our hospitals will advertise on educational program, new services or special classes. We don't have an organized effort, but it's something we're in the process of looking at."

Ing at."
Hospital administrators refused to release exact figures on how much is spent on the programs. But those who are big advertisers also report plans to expand their efforts.

Electronic prescriptions

Higher prescription costs are not ex-

pected to be a result.
"It shouldn't," said Randle Samuels, a pharmacist at Square-Wood Pharmacy, "I'm sure it would be absorbed in the operating costs."

Along with the convenience of not having to wait, patients also have a better idea of what type of medication they're receiving. Included with prescription is instructions on taking the medication.

"YOU'D BE surprised how many cople don't read the labels," said

Samuels.

The system has built-in safeguards.

Users have their own passwords, and
the overall system can be monitored by
Transcript Services' central office.

If the system should go down, a physician could still print out valid prescriptions, according to Tim Fino, Transeriet Services vice presides vice presides.

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uninterrupted power supply and a dedi-cated power line."

Transcript Services trains both doc-tors and pharmacists on how to use the computer.

Compared to the use of triplicate prescriptions, Transcript system is considered an inexpensive alternative. Triplicate prescriptions, which are de-signed to cut down on Iraud, is a sys-tem where the doctor, pharmacist and the state each keep a copy. The system is used in Texas, Missouri and Califor-nia.

with the Transcript system, the same process can be done.

But Drug Enforcement Administration spokesma John Mudri, sees one problem. The triplicate process would have to be mandated by the state; the Transcript Services system is voluntary.

Mudri does see a benefit of such a system.

Mueri does see a belief of system.
"It would make doctors keep good records," Mudri said. "As far as I know, there isn't a law which makes them do that."

119"

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finances and you

Sid Mittra

For these successful people, particu-arly, tax shelters involve three basic ncepts: 1) deferring taxes;

2) converting current income to fu-ture income at a lower tax rate; 3) using tax incentives provided to encourage people to invest in certain fields.

fields.

Most people seek economic gain for specific purposes. So the field of tax shelters divides itself logically into various areas. These areas includer retirement, estate planning, special tax shelters such as charitable trusts, installment sales, municipal bonds, and limited partnerships. The last shelter is

discussed below.

Limited Partnerships. The ilimited partnership provides individuals ameans of going into business and using the losses reported in the early years of that business to offset the taxpayer's regular income. Unlike a corporation, however, a partnership passes through to its individual partners all profits and losses without an intervening tax.

The partners, not the partnership, pay the taxes. But few people, by themselves, want to go into an unfamiliar business. And even in high tax brackets, few people want to spend enough on just one sideline business to own it all.

So a partnership divides the business into more usable shares. And the limited partnership restricts an individual limited partner's liability. He can lose his whole investment, of course, but he cannot lose any more. Yet the expenses of that business may produce significant losses during the early years, which the individual partners can use to reduce their own tax-These last two points reveal the importance of the key person in any limited partnership: the general partner. The limited partners supply the money to start the business. The general partner supplies the expertise and runs the business of the partnership. able incomes.

Since a limited partnership brings its partners tax benefits unavailable in a corporation, it is wise to keep in mind the basic tests that determine the difference between a corporation and a limited partnership.

First, there cannot be perpetual life—in other words, a limited partnership must not just go on forever.

Second, a partner may not freely substitute another for himself without

Educational workshop: 6:30-10 p.m. Thursdays, March 6, 13, and 20 at MSU Management Center in Troy. \$39 for workbook. Registration is necessary.

Call Elise at 643-8888 for registra-tion and further information.

Sid Mittra is director of certifi-cate program in personal finance at Oakland University and presi-dent of Coordinated Financial Planning Inc. in Troy.

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marketplace

Gluckman Associates, Southfield, was selected to design the complete re-novation of Knoppow's Wallpaper and Decorating Centers Dearborn store.

Winchester Mall, Rochester Hills, has been purchased by an investment group headed by two New Jersey-based real estate entrepreneurs, Donald L. Hanson and William J. Crocker.

Pro-Tread, Farmington Hills, has bought Fruehaut's truck tire retreading operations.

PRMi Southfield has been retained by Farrell Reis Hairdressers of Bir-mingham for marketing and public re-lations.

Carey/Ambassador Limousine Service of Rochester recently took delivery of a truckload of Lincoln extended body (stretch) limousines.

Hermanoff & Associates Inc. of Farmington Hills will handle public re-lations for NuVision, a Flint-based opti-

Hubert R. Askew has formed a consulting practice in West Bloomfield specializing in the field of electrical construction. The address is 6457 Heritage. The telephone number is 661-

Jeffrey Alsen has opened a practic-Jettrey Aisen has opened a practice limited to financial investigations, fraud audits and consulting. The prac-tice is at 401 S. Woodward, Suite 470, Birmingham. The telephone number is 644-0330.

Fidelity Bank of Southfield will open in late February at 4000 Town Center, Civic Center Drive and Evergreen, Southfield.

Sarah Wolk Associates will handle pbulic relations and marketing for Luckenbach/Ziegelman Partners, a Birmingham-based architectural and

Varon Advertising Inc. in Southfield will handle advertising and public rela-tions for Bumper to Bumper, a chain of discount auto parts stores.

Canceris

The fear of cancer is often fatal.

If you're afraid of cancer, you're not alone but some propie are so afraid has they work of to the denote when they support something we're if you afraid the contenting we're if you afraid the contenting the propies of the contenting cancer in the early stage when it is most offer curvate. These people can the rait of lessing cancer in the early stage when it is most offer curvate. These people can the rait of lessing cancer scare than to death.

often curable.



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\$7⁹⁵ Sale all potted Zebra Plants Ferns and morel

e' Ficus - \$3995 Think Spring Sale all potted Tulips, Daffodils and Mums \$995 rog.*12.95 Hanging Baskets • English Ivy • Philo • Ferns \$ 19⁹⁵ a up

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Workshop Sessions begin

February 13th from 7:00 PM: to 10:00 P.M. (Registration begins at 6:30 P.M.)

and will continue to meet each Thursday through April 3rd (from 7:30-10:00 PM.)

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