Just looking around can be a help to your business

Every time I visit Manhattan, I gain a renewed sense of the competitive spirit that exists among the city's small business population. With companies literally situated next to, beneath and on top of one another for miles and miles, the competition is nothing short of flerec.

flerce.

After talking to several of the city—business proprietors during my stay, I found that many rely on a simple tool to obtain competitive data, a tool that is available to any small business owner regardless of the business.

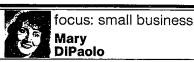
AND WHAT is this "secret" that can help any new or existing busi-

nesses keep abreast of and act on changes regarding competitive activity?

Observation.

It doesn't take a genius to observe successfully how competing businesses operate, but many owners are viole busy for evaluate competitive activities on their own, or don't want to if they are known by their major competitors.

In this type of situation, a company designate may be used to observe competitive activity instead of nothing being done at all.



business owner expect to obtain through observation? A wide range of operational activities going on both inside and outside the company can be monitored.

When I visit a competitor I think y designate may be used to observe
"When I visit a competitior I think
ompetitive activity instead of noth
of opposition are one Troy-based business services
consultant. "What I can't see with
what Kind of information can a
my own eyes, I find out about

"When I'm not at the company,
"When I'm not at the company,
I'm busy checking through local pub-lications to see when and where
they're advertising, what they're
saying through advertising and look

for other promotional activities they may be pursuing such as seminars or workshops."

BUSINESS OWNERS can obtain additional operational data along these lines. Gaining access to client brochures, price sheets, annual reports or service proposals and contracts are examples.

"It's amazing what people will give you if you just ask for it, especially when the information is generally available to potential customers."

Of course, not all competitors are

this case, the business owner may want to focus additional attention on reviewing printed documents that offer more in the way of competitive company data. Next week, we will discuss what some of these documents are and how they can be obtained through a variety of independent sources.

its amazing what people will generally available to potential custom of cars."

Ol course, not all competitors are willing to provide Information to current or prospective customers. In

datebook

DISABILITY & FINANCIAL PLANNING

PLANNING
Saturday, May 7 — A video dramatization of financial planning for an older family that must prepare for disability will be offered for financial planners 9 a.m. to 4 p.m. in Rochester. Fee: \$125. Information: 370-3120. Sponsor: Oakland University.

● LOTUS 1-2-3
Saturdays, May 7 to June 4 —
Lotus 1-2-3 offered 9 a.m. to 12:30
p.m. in Rochester. Fee: \$150. Information: 370-3120. Sponsor: Oakland
University division of continuing education.

SMALL BUSINESS

● SMALL BUSINESS

MANAGEMENT

Mooday, May 9 — "Daily Management of Small Business" offered
6:30-9 p.m. in Delroit. Fee: \$25. Information: 862-0400 Ext. 230. Sponsors: Small Business Development
Center, U.S. Small Business Administration.

REAL ESTATE EXECS
 Tuesday, May 10 — National Association of Corporate Real Estate Executives meets in Rochester. Information: Rachel Long, 1-353-7370.

BLACK MBAs
 Tuesday, May 10 — National
Black MBA Association meets. Information: Belva Davis, 224-0814.

PROFESSIONAL WOMEN
 Tuesday, May 10 — Professional

 Women in Sales meets in Bloomfield
 Hills. Information: 473-2253.

● CONTRACTS WITH GOVERNMENT Wednesday, May 11 — "Selling to the Federal Government" will be of-fered 9 a.m. to noon in Detroit. Fee: \$20. Information: RoseAnne Herzog, 577-4850. Sponsor: Wayne State Uni-versity.

BUSINESS
 COMMUNICATORS

• REAL ESTATE WOMEN
Wednesday, May 11 — Commer-

cial Real Estate Women meets in Southfield. Information: Kathleen Valenstein, 350-3338.

PERSONAL FINANCE
 Wednesday, May 11 — "Understanding the Financial Pages" of fered ?:30-930 p.m. in Bloomfield Hills. Fee: \$10. Information: 645-

TRAINING SOCIETY Wednesday, May 11 — American Society for Training and Develop-ment meets in Rochester. Informa-tion: 258-8823.

BUILDING OWNERS
 Thursday, May 12 — Building
Owners and Managers Association
meets in Southfield. Information:
Jakl Lewis, 984-4000.

EMPLOYMENT RELATIONS

LAW
Tharnday, May 12 — Employment
Relations Law Seminar offered 8:30
a.m. to 4:30 p.m. in Detroit. Fee: \$90.
Information: Joan Moorman, 2233659. Sponsors: Greater Detroit
Chamber of Commerce Dickinson,
Wright, Moon, Van Duesen & Free-

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Pointe, MI.

Friday, May 13, 1988 7:00 p.m.

Saturday, May 14, 1988 11:00 a.m.

Sunday, May 15, 1988 12:00 noon

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