

focus: small business

Marv DiPaolo

Figure out your niche in market

lest you have identified how your business compares to major competitors of the business compares to major competitors. Areas to analyze include pricing procedures, promotional techniques and customer service practices relative to each of the key product and service areas you and your competitors offer. The result will allow you to identify past, present and estimated market share over the next year.

It is important to identify your company's strengths and capitalize on them, in forming a realistic workable plan for your organization. The properties of the programment of the

Understanding your business' competitive position is the third step in getting your business where you want it to be in 1990.
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It is important to identify your company's strengths and capitalize on them, in forming a realistic, workable plan for your organization.

Company strengths may be in areas such as finance and administration, marketing and sales, management practices, operations and systems productivity.

By analyzing outstanding successes in relation to the company's stills and resources, it should be possible to find patterns that explain where and why you have been successed in the past.

Your business will never reach its full potential until you have mindmixed weaknesses and capitalized on strengths. The two work together, while your my have very

Mary DiPaolo is the owner of MarkeTrends, a Farmington Hills-based business consulting firm She is also produce and hast of the cable television se-ries, "Chamber Perspectives,"

Stores dislike tags AGRICULTURE DEPARTMENT food division director Edward Hefron said two other major retailers are in violation of the item preing act — Sam Waltons Wal-Mart and its subsidary Sam's Wholesto. Both, he said, have been notified of the violation. "This is an unusual law in that we only investigate complaints, we don't investigate the stores our-selves," Heffron said. "We have also sent notices to our offices to begin checking Builders Squares in their areas," Heffron said. Builders Square has until the end of December to comply with the court order.

Continued from Page 1

"They've had a hell of an advan-tage for the past three years." Aitk-en said the ideal situation would be to repeal the item-pricing law, but if it must stand it should stand for ev-

to repeal the itempricing law, but it must stand it should stand for exercyone.

But Mitchigan Merchants Council president Chris Kindsvetter defendents and the Bulders Square exemption from the itempricing law. "If they would have won, then everyone would have benefited."

Buldlers Square carried the financial burden of the law suit, he continued, so it is not unreasonable that they gain some benefit for flighting the issue in court.

In addition to the obvious reasons of labor costs and the difficulty of individually pricing some items. Kindsvetter said that finding ticket guns and ink-pricing equipment is seconing increasingly difficult in the said of the said. Most people say they like the law, but that's because they've never had an alternative, he said.

don't realize that shelf pricing is just as workable.
"I firmly believe we should do an objective survey to find out how people feel," he said. "We shouldn't be spending the money on this if it isn't liked, but if people are really for it, we should continue the program."

Think tank helps workers

Continued from Page 1

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RESULTS OF programs designed to handle stress have been spotty. Lafferty said, because the focus is often on the effects of stress and the events that cause arress rather than the stress of the stress of

end of December to compa, account order.

On average, the agriculture department gest 250 complaints a year, he sald, adding the law is clearly popular with state residents. During the last three months, he has heard from many who support the tax.

law.
Heffron said he has heard retailers argue that the law is popular only with a vocal few or people who don't realize that shelf pricing is just

learn about stress, the thinking styles that create it and the specific mistakes they are making. On the second, participants learn and practice thought-reframing techniques that change the way peo-ple think about events.

pte time about events at areas of an individual's life and its major deterinant as to whether people are satisfied, Lafferty sald. Too much stress reduces a person's sense of meaningfulness in life and deteriorates one's health - resulting in increased hospitalization and absentiations.

Even stressful situations that aren't debilitating or hindering an individual's effectiveness are harm-ful, Lafferty said. "You don't have to be sick to get better."

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business people

Victor L. Scully was named general managing director for Braseixos S.A., owned and operated by Rockwell International in Troy. Scully Joined Rockwell in 1976 as controller at the Tilbury, Ontarlo, brake plant.

A. Wayne Carlson was appointed

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senior underwriter of the Southfield Burns and Wilcox Ltd. branch office in Southfield. Carlson was previously a partner in a large agency in Trav-erse City.

Patricla A. Silcker was promoted to director of finance and adminis-tration at Hedge & Co. Inc. in South-

field. Slicker joined Hedge & Co. in 1985 as office manager. Slster Frances Gerhard was named associate chief officer of Mercy Hospitals and Health Services of Detroit, which includes Mount Carmel, Mercy Hospital, Samaritan Health Center and Mercy Family Care. Sister Frances previously

served as project executive of the Commission on Catholic Health Care Ministry.

Mixe Freedman has been named managing editor, wWJ-Radio. Freedman joins WWJ from United Press International where he has been vice president/news and man-aging editor/broadcast.

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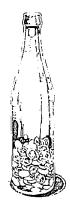
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