Club from PREVIOUS PAGE

rum where a lot of alternative views are heard. We've had some speakers that might not grace other plat-

that might not gree bother piat-forma." Those include Les Brown, a motivational speaker, and Deborah McGriff, superintendent of the De-troit Public Schools. "Their mea-sage is different — that's what we hope to offer." Speakers during the recently con-cluded 1991-92 season included Nina Tatenherg of National Public Radio, Gerald McDonald, chairman of Manufacturers National Bank, Paith Popcorn, chairwoman of BrainReserve, and Patricia Thom-as, editor of the Harvard Health Letter.

as, editor of the Harvard Health Letter. "There is a great opportunity for networking. Some of our members take full advantage. It's an opportu-nity to hone leadership skills in a

non-threatening manner."
Eater Yager, immediate past president of the Women's Economic Club and a vice president with United Community Services, expects that Walker will serve the organization well as president.

"She's a persuasive, articulate, thoughtful, intelligent lady," Yager said. "She has an open mind. She doesn't come with any closed-out feeling to membership. Another aspect of Hellen that is so great is a wonderful sense of humor."

onderful sense of humor." Walker's boss at Bell, Greg Dun-

Walker's bosa at Bell, Greg Dun-ny, said he's known her a number years.
"She's always been the type of person that has high standards, a very strong work ethle," Dunny said. "Her style of management is participatory and supportive. She's got good analytical skills."

Burned By Your Broker? Recover Your Losses

Gerry Harrons has served as executive director of the Women's Economic Club for there years.
"The first thing that comes to my mind about Hellen is her clarity of a sense of direction for the organization." Barrons said. "Her thinking is precise, and she has a good sense of what being a leader is.
"We had a meeting last Saturday and people were energized at how she keyt focusing attention on the task at hand." Barrons said.

Welker, reised in Detruit, worked Walker, relised in Detroit, worked in the computer area at General Motors and taught in the Detroit Public Schools before moving to Bell where she's worked the past 16 years. Now, she's responsible for the operation and maintenance of mini computer systems for the phone company.

Walker earned a bachelor of arts degree in speech/English and a master of business administration degree from Wayne State University.

She enjoys golf, tennis and reading when not involved at work or the club. She also serves on the board of directors of the Friends of the International Institute in the Cultural Center.

To obtain more information about the Women's Economic Club, call Gerry Barrons at 963-5088. Annual dues are \$85.

Japan targets the last U.S. stronghold — light trucks



business — one that ranks in the minds of most

people only alightly shead of a sale at New York
Carpet World in the ho-hum category, but is guaranteed to give
sleepless nights to more than a few
Bloomfield Hills executives.

One of the lesser-noticed aspects of the car business is the profound shift to light trucks as a replace-ment for the family automobile in the past few decades. Both Ford and Chevy currently sell about as many light trucks as passenger cars, and overall, about 40 percent of all light whicles sold today are trucks, not cars.

of cars.

If this brings to mind a lot of hound does, gunracks and hags of lawn fertilizer, it misses the point. The two while types that grew fastest and account for most of that shift in teate are sport utilities — typified by the Jeep Cherokee, Ford

one.

Even the good 'ol pickup has a secret life, led mainly by the fact that it is cheap, insurable, and California teenagers think it's hip, or whatever California teenagers say

Oddly enough, light trucks have another inscrutable side — they so far have been more or less immune to Japanese competition, and hence are carrying a disproportionate share of whatever slim profits are left in this market. The tooling seems to go on forever, the engines are standardized and inexpensive to

are standardized and inexpensive to manufacturer, and single-model volume is as good as a Chevy sedan was in the good old days before niche marketing.

There are some strange reasons for this lack of success of the Japanese. One being that there is virtually no Japanese home market for a U.S. axiyle truck—the engines and chassia are too large for Tooknoor oroda. A few cynice follow this up with the observation that without a Japanese manufacturing base to flood the U.S. market, the Japanese simply aren't interested. Similar

logic applies to the notion of making a high-volume vehicle solely he U.S.—something no Japanese to the U.S.—something no Japanese company has succeeded at yet, instead being content to nibble away with dozens of leaser successes. In an odd sort of way, domestic trucks have managed to out-engineer the Japanese as well, providing more power, durability and overall improvement from year to year. It's also worth notting that some imported light trucks are slapped with 25 percent tariff—the only such protective measure in the U.S. market-place.

place.
For all these reasons, Toyota has up to now stayed out of direct com-petition with U.S. light pickup manufacturers, even while it was quietly developing a mid-size pick-

quietly developing a mid-size pickup of its own.

Toyots seemed to be waiting for esignal from Washington that the
anti-Japanese sentiment was
changing Last week, the U.S. Trade
Commission's decision to ruleagainst the U.S. manufacturers on
the anti-dumping case opened the
agte, and now Toyota is charging in.
The end result is not easy to
predict, but it's clear that he last
profitable enclave for the U. S.
industry is now under attack.

Dan McCosh is automotive editor
of Popular Science Magazine.

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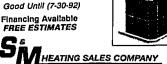
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