

UNIVERSITY OF MICHIGAN REGENTS

James L. Waters

Democrat, 54, Muskegon. BBA (major); Economics; Master, General Business and Accounting; Western Michigan, Juris Doctorate, U of M. Senior Partner in Muskegon law firm—Waters, Cook, Osmond & Waugh, P.C.

1) Implement effective financial aid programs that will preserve access to the university by students from all economic backgrounds. 2) Maintain and lower tuition. 3) Lower administra-

tive costs. 4) Strategic actions aimed not only at gender equity, but also creating a university fostering success for women in all facets of university life. 5) Help provide the university with excitement, energy

level, capacity and resources to better serve a rapidly changing society (state, nation and world).

1. No
2. Yes
3. Yes
4. Yes
5. No
6. No
7. Yes

Andrea Fischer

Republican, 36, Birmingham. Currently principal of Miller, Canfield, Paddock and Stone, PLLC, BA, U of M, 1979-JD, George Washington University National Law Center, 1983, serve as Oakland University Trustee.

My highest priority as member of Board of Regents would be to maintain the university as world-class educational institution while respecting the need to use taxpayer re-

sources in the most fiscally responsible manner. In achieving both these ends, the Regents should be prepared to examine all options that are available, including reviewing balance between in-state and out-

state students, eliminating unnecessary or duplicative programs, adjusting tuition costs, privatizing some university functions, restructuring administrative operations...

1. No
2. Yes
3. No
4. Yes
5. No
6. No
7. Yes

Dan Horning

Republican, 35, Grand Haven. BGS degree, U of M, 1981, College of Literature, Science and the Arts, expertise in estate planning will greatly benefit the "Capital Campaign" Committee.

I am committed to continuing the financial resources that are made available to any enrolling student at the U of M. This long standing program ensures that any Michigan resident enrolling at the U

of M will be guaranteed the financial resources to attend the university. These guarantees are in the form of financial aid, grants and employment.

1. Yes
2. Yes
3. Yes
4. Yes
5. No
6. No
7. Yes

Kevin Carey

Workers World Party, 38, Detroit. African-American activist, former Detroit substitute teacher, fighter against imperialism, racism, sexism and gay/lesbian oppression. WSU graduate, fought for tenure for African-American professors.

Break all university ties to Pentagon. No war research. Build anti-war movement to oppose U.S. occupation of Haiti. Transform U of M from racist, elitist institution to serving work-

ers and poor. Quality education is a right. Free tuition. Open admissions. Free childcare, healthcare. \$10 minimum wage or guaranteed income for all students and workers. Outlaw racism, sexism,

lesbian/gay oppression. Full affirmative action to correct injustices. Teach real history of oppressed and workers, not capitalist lies.

1. Yes
2. Yes
3. Yes
4. Yes
5. No
6. No
7. Yes

Gary R. Bradley

Libertarian, 41, St. Johns. U of M graduate and a Michigan taxpayer; I believe that the deterioration of higher education standards must be corrected.

As a Regent I would demand a greater emphasis on teaching and an aggressive policy toward funding research from the private sector. I would also support a system to promote

development of research with commercial application provided that the university receives a portion of the profits from such enterprises. I would promote greater access to university education at locations

outstate linked with interactive communications technology. Administrative costs should be reduced.

1. Yes
2. Yes
3. No
4. Yes
5. No
6. No
7. Yes

Emily H. Salvette

Libertarian, 38, Ann Arbor. AM, The Communications Arts, 1993. AB, Economics, 1977. U of M; graduate teaching assistant, Communications Department, 1972-80; active in U of M alumni's organizations since 1980.

I've worked very hard both at and for this university. I know Michigan has the resources in its faculty, students, alumni/ae and facilities to be the best, most open, most innovative learning envi-

ronment in the country. But to excel, it must have the independence to adapt rapidly to changing conditions. I want to reduce the university's reliance on state funding so it can pursue academic excel-

lence without interference from a political, bureaucratic state legislature.

1. No
2. Yes
3. No
4. No
5. No
6. No
7. No

William B. Quanton

National Law Party, 44, Ann Arbor. BA, Philosophy; MBA; Trustee/Officer, Rudolf Steiner School, Ann Arbor, owner of several small businesses; controversial in lawless interest in Quat knowledge is an unlimited resource.

"Speech codes" are a tempting but shortsighted expediency. Freedom of thought and speech are essential to both university and national life. Speech that hurts individuals only

displays weakness of the speaker; tolerance of such speech reflects our strength as a community. Restriction only creates opposition and polarization. Indeed, one of the very purposes of education is to expose

the weakness inherent in bigotry while providing the means of transcending it: knowledge, creativity, morality, compassion, strength.

1. No
2. No
3. No
4. Yes
5. No
6. No
7. Yes

MICHIGAN STATE UNIVERSITY TRUSTEES

Joel Ferguson

Democrat, 55, Lansing. BA, Elementary Education, 1985, MSU graduate; founder, owner & President, WLJA-TV Lansing; President & co-owner, F & S Development; youth-family housing developer and manager in Michigan.

My priorities for MSU are to find ways to keep the university affordable; keep compensation levels for faculty and staff competitive; expand class availability for students; con-

tinue to review curriculum to stay up-to-date in a changing world; and to be effective in dealing with urban and rural students, minority and majority students, and foreign and domestic students so that

all students feel part of the university.

1. Yes
2. Yes
3. Yes
4. Yes
5. Yes
6. No
7. Yes

Colleen McNamara

Democrat, 44, Lansing. BA, Social Science, MSU graduate; presently Executive Director of Michigan Cable Television Association; intense concern that university's land grant mission continues into 21st century.

I am especially interested in undergraduate programs at MSU. I feel strongly this is the university's strength. The quality of these programs, the ability to pay for education at this

level, retention of students who are academically qualified but have difficulty adjusting to college life, the ability of the university to reach out to so-called non-traditional students and offer them edu-

cation they want—are all areas which are of great concern to me.

1. Yes
2. Yes
3. Yes
4. Yes
5. Yes
6. No
7. Yes

Donald W. Nugent

Republican, 53, Frankfort. Graduate of Michigan State University; owner of a family farm, founder and President of Grandland Fruit Cooperative and Gateway Products, both companies manufacture fruit products.

I have personally benefitted from MSU's land grant philosophy; now it is my goal to ensure that MSU serves this same role for future generations of Spartans. I am intensely com-

mitted to Michigan State University maintaining its position as the premier land grant university in the nation. Our state faces many challenges and MSU is in a unique position to respond. I believe

MSU can establish priorities and programs to meet these needs.

1. No
2. Yes
3. Yes
4. Yes
5. Yes
6. No
7. No

Kristen Hamel

Workers World Party, 33, Detroit. Women's rights, pro-choice, anti-war, anti-racist fighter; job in a Right Company organizer; former UAW Newspaper Guild activist; Socialist; WWF member 13 years.

MSU must immediately meet all demands of African-American, Chicano and Latino students for justice and representation. Implement full affirmative action. Agriculture school

must teach real plight and struggle of farmworkers. Outlaw racism, sexism and lesbian/gay oppression. MSU should be tuition free with open admissions. Free childcare and healthcare for students and

workers. Dismantle Pentagon, end federal interest payments to banks and tax corporations to free \$555 billion annually for education and human needs.

1. Yes
2. Yes
3. Yes
4. Yes
5. Yes
6. No
7. Yes

Benjamin Bachrach

Libertarian, 47, Dearborn. Engineer, Ford Motor; MBA, MSU; PhD, Engineering, Cornell University; worked on engineering projects with professors and students at MSU; served on an MSU Examination Committee.

The MSU board must: 1) Select and support best possible university administrative personnel. 2) Work with administration, faculty, students and Michigan citizens to develop, set and im-

plement current spending plans and long-range goals for the university. I will work to insure that students and taxpayers get best value for their education dollars, and to insure MSU remains a strong and vi-

able educational institution. The best path to remain strong is to lessen university's dependence on tax funding...

1. No
2. No
3. No
4. No
5. Yes
6. Yes
7. Yes