BINGAY CITED Ford Motor Com-pany's efforts to reorganize its entire business — one of the largest scale conversions in history — to that of making small cars almost ex-clusively. Once this reorganization has taken a foothold, he said Ford

signs.

The situation created by the energy crisis has forced its way to the grass roots of our society in a short span of time.



JAMES S. BINGAY

BINGAY ELABORATED on the ef-lects of the energy crisis on in-vestments being made by his firm and the economy in general.



## Bank names f 2 area men

Benjamin H. Paddock III, president Northern States Bancorporation. Benjamin H. Paddock III, president of Northern States Bancorporation, announced promotion of Richard A. Higgs B Birmingham to vice president and auditor, and Michael J. Whalen of Birmingham to corporate planning officer.

Higgs was vice president and auditor for Northern States (lagship bank, the North States) (lagship bank, the North, since 1968. With his promotion to the holding company, he will perform financial and operational audits for Northern States and its subsidiaries.

ing company, the Will perform time is and operational audits for Northprn States and its subsidiaries.

A graduate of Albion College, Higgs

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A graduate of Banding, National Association of Accountants, Institute of In
period and Auditors, the American In
stitute of Certified Public Accoun
tants, and is a registered CPA in the

State of Michigan.

Whalen joined the holding company

in 1972 as financial analyst in the cor
porate planning department and later

became a member of .management. He earned a BA degree in economics

and an MBA in finance from the Michigan.

The state of the American Institute of Banking

and the Bank Administration In
stitute.

## Cunningham promotes 2

George A. Semack of Farmington Hills. for merly division al wice-president-purchasing, was named to the new post of divisional vice president inventory management and merchandising with Cunningham, Drug Stores, Inc., Detroit.

Semack, S3, has served in various cositions from sales clerk to senior toyler-cigar and candy, and assistant sales promotion manager, since joining the company in 1936.

James R. Devine of Southfield formerly sales promotion manager and kenior buyer at Cunningham, was pamed director of purchasing, and elected a divisional vice-president.

At 34, Devine is the youngest sice-president in the corporation's shorty. He received his B3. degree in pharmacy from Wayne State University.

## Residents on board

Two area residents have been elected to the board of directors of The Mulford Company.

Named are Mrs. Jean Yeargan of Southfield and Richard O'Commor of Bloomfield Hills. Mrs. Yeargan will serve as secretary of the corporation.

Investment firm head predicts bright future Generally, Bingay is optimistic that the ingenuity and resourcefulness of the American people will juil the country through to a happy conclusion of 1974 and a healthy economy in 1975.

He said that technology will not only provide new sources of energy, but will also be a source of jobs.

will be able to re-employ many of those recently laid off.

In terms of investments, Bingay noted that he had recently discussed the possibility of loans to apartment, complexes nearer to the inner city. This is being considered, even though he land is costlier, because the use of cars may be so restricted in the future that inner city living will become more desirable.

The insurance companies, traditionally the most conservative of investors and most powerful money holders, are convinced of the long range effects of the energy crisis, he said.

FURTHER: Bingay foresees investments in the research and deviopment of new sources of energy.

MONY, with assets of \$4.5 billion, currently has 20 percent of its funds invested in energy-related activities. MONY was pioneer in energy loans back in the \$0s\$ when oil companies were researching deposits in Fexas.

Bingay points out that this was back in the days when substantial tax incentives made this possible.

"FOR THEIR capital investment over a long period of time, the oil companies, have not done as well as most other companies," he said.

He does not view the oil companies as manipulators of the current crisis. But because this is the prevailing attiude, it will be difficult to change the laws to once again stimulate exploration, he said, to because of government of the said that many of the workers' allow to once again stimulate exploration, he said, has not been found to be considered, and the solution of the

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# yet this season.

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prices before, you know that you can pay twice these amounts in less desirable locations. Financing is available.

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