## Glory of the Jaguar can't be bought at any price

The dogs of Wall Street are after Jaguar PLC.
A bidding war between Ford Motor Co. and GM for control of the troubled Brillsh firm has been bouncing its stock price around on the London Exchanges like a superball tossed off the Ren Cen.
Whichover auto glant succeeds in the battle (Jaguar executives are leaning toward GM rather than Ford as the best prospective sultor in this forced marriage), the event marks

forced marriage), the event marks the passage of one of the last of the romantic independents in the car in-dustry into the folds of corporate

Romeo, Lamborghini, Maserati and Ferrari, all romantle independents that created cars that could tear up both hearts and roads in the postwar sportsear era, now listed in some dismal subaliaries box in an anual report. Others like Mo, Triumph and report. Others like Mo, Triumph and report others like Mo, Triumph and reded it gracefully.

Forsche is still at the Alamo, with sales in the basement and future cars that rely on pre-World War II engineering and an image that is best projected by a retired fighter pilot who wears yellow suspenders. But I suspect Porsche will be next, and that will be the end of the dream.

The dream, of course, is that some

The dream, of course, is that some guy with a love of gasoline and mo-



tors can build a handful of really lovely automobiles in a garage on the edge of a village in Europe and sell these masterpieces of crafts-manship out there in the colonies somewhere, and make a living at it.

JAGUAR, IN FACT, mainly makes automobiles you want your

neighbor to own, and hopefully he parks it in his driveway when you go to sell your house. It kind of spiffs up the old neighborhood — a lot better than the double-parked big wheels do anyway. As for actually owning one, you would need a part interest in a major oil company plus a piece of AAA to even consider it.

Jaguars are for someone with a name like Count Wolfgang Von something other to crash at LeMans, true distilled essence of automobilia that wafts its vapors at you like some passing movie star in the Los

will of Brings up the point as to whether it is actually possible for a big corporation such as Ford or GM to buy this essence and repackage, resell and somehow dupe the carbuying public into thinking this is what roard out of Cowentry in the form of a D-Jag in the 1950s. Chairman Lee thought so, and what resulted is a dismally overpriced LeBaron convertible bearing the Marserati marque — a weird

marketplace

Real Estate One Commercial merged with D.N. McNobnay & As-sociates Inc. to form a new entity to be called D.N. McNobnay/Real Es-tate One Commercial Inc.

Meriti & McCallum Architects of Farmington changed its name to Merritt McCallum Cieslak. The com-pany is an architectural and plan-tics firm

Radel Leather Co., a leading auto-Radel Leather (O., a leading auto-motive leather Interior supplier, opened a Detroit office at 50 W. Big Beaver, Suite 175, Troy, This office will coordinate Radel's sales and marketing efforts for its North American customers and for their

echo of the hiring of Bill Blass to do. Ford interiors a couple of years ago. The fact is that it was at least-partly the sheer teonoclasm of the independents that captured the respect and affection of car enthusisats that made the Jaguars of the auto world mean what they mean today.

Unfortunately, the romantie individualists did a lingering and slow death at the hands of multi-national economies, regulation and industrial.

cean at the names of mutti-national-ceonomics, regulation and industrial; homogenization. The scraps being fought over today are not likely to thrive for long as image-builders for some pile of international capital.

Dan McCosh is the automotive editor of Popular Science.

Louis A. Wright & Associates Inc. a leading manufacturing software company, has selected the Berline Group Inc., as its advertising and public relations agency.

Michael Flora & Associates, a Troy-based advertising agency, won two awards in the recent CTAM Ad-vertising & Marketing competition.

Akzo NV, the Dutch-based interna tional chemical company, has ac quired Reliance Universal Inc. Franklin Savings Bank has ap-roved the filing of an application to onvert to a commercial bank char-

Lawrence M. Elkus, Chairman of

Lawrence M. Eikus, Chairman of Oil, Gas and Natural Resources Committee of the Real Property Law Section of the State Bar of Michigan, has moved offices to 3000 Town Center, Sulte 1820, Southfield. The new phone number is 358-5300.

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## Making a will can involve some legalese

Before you make an appointment with your attorney, here are a few of the legal expressions you may hear thrown about. Some are everyday terms used in everyday ways. Others

TESTAMENTARY CAPACITY—
To draw up a valid will, one must have a "testamentary capacity."
That is, under the law, it might have be demonstrated that at the time the will was drawn, the individual was of sound mind and know what the estate consisted of and how it was to be distributed. Although there are literally hundreds of varieties of wills, they can be classified into several categories as described below.

SIMPLE WILL — The simple will is signed by the testator (maker), before the required witnesses (usually two). The will lists the disposition two). The will lists the disposition and the distribution of the estate involved. This is usually the shortest abd easiest will to write and execute when the estate is small and estate taxation is not a concern (estate is worth \$600,000 or less).

worth \$600,000 or less).

\*\*RECIPROCAL WILL — If two people — most often husband and wife — simultaneously execute a will, then they leave their respective and totally distinct estates to each other as a possible of the people of the people

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is one instrument created by two partles as their respective wills. Mu-tual wills, or joint wills, are neither the simplest nor the most efficient of wills and should be avoided if possi-

HOLOGRAPHIC WILL notional Pilic Will. — This type of will is written entirely by hand by the individual, known as the testator or testatrix. Many legal battles have evolved over the use of a holographic will. Avoid this type of will, too.

BASIC STRUCTURE OF A WILL

— A will can be a long, complicated
document or it can consist of a single
phrase, "I leave all my personal
property and belongings to my
spouse." Regardless of its complexity, the basic structure of a will should contain the following common clauses.

- Exordium clause This clause identifies the name, address and permanent residence of the testator. This clause also invalidates all prior wills and declares this as the testator's will.
- Payment of debt and taxes clause Oddly enough, this clause does exactly what the name Indi-cates directs the payment of debt and taxes.
- Disposition of personal and real

  MUTUAL WILL -- A mutual will property clause -- This clause pro-

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PREPARATION

vides for the disposition of personal property, such as furniture, jewelry, automobiles and clothing. It also di-rects the disposition of real estate

- Appointment of guardian clause This clause designates who will serve as guardian of any minor
- Testimonium and attestation clause This clause establishes

CODICIL - Even the best-drawn

and provides for compliance with other requirements, such as signa-tures of witnesses.

CODICIL — Even the best-drawn wills may run into unexpected problems. Marriage or divorce might render a will obsolete. Other changes in the family, in the financial situation, or tax law, might require revision of the existing would. An instrument, known as codicil, can be used to make these alterations in the will, thereby avoiding the problem of making a new will. The codicil should be drawn up by a lawyer, properly witnessed, and a tax of the control of the contr



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Appointment of flduciary clause — This clause designates who will serve as executor of the will.

Powers clause — This clause details the powers to be exercised by the executor. These include manag-ing and selling property, handling the investible money in the estate and borrowing and lending it.

• Common disaster clause — This clause specifies which spouse would be presumed to have survived the other in the event of simultane-

ing will with a codical.

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Sid Mittra is a professor of finance, School of Business at Oakland University and owner of Coordinated Financial Planning

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