## Trade from BACK PAGE

The idea behind the trade mission is to match executives from small- and medium-sized corporations with their counterparts in the rapidly privaling states.

Previously, the approach to getting North American businesses involved in the emerging countries of the former Soviet Union was to hold large seminars. Pystenko said.

"Having someone talk at you is a waste of time. In order to succeed, there is a formula to follow—friendship, then trust, then the deal," he said. "You can't circumvent this."

Trade mission participants will

vent this."
Trade mission participants will deal directly with his or her potential partners. "We want to accelerate friendship through personal bridges."

Interpreters and essential husiness needs, including document preparation, consulting, and analysis by representatives from the law firm and accounting firm will be available as needed:
"As a result of the March mission, two participants are already involved in extensive negotiations," Pystenko said. Eight participants were involved in the first trade mission; sponsors are limiting the Interpreters and essential lust-

Having someone talk at you is a waste of time. In order to succeed, there is a formula to follow — friendship, then trust, then the deal. You can't circumvent this. We want to accelerate friendship through personal bridges.'

Eugene W. Pyatenko Miller Canfield Paddock Stone

number to 30 for the second trip.

Don Wilson of Deloite Touche,
Detroit, said opportunities exist in
almost every business sector. Insurance, banking, transportation, communications, manufacturing, commercial and infrastructure.

Quite naturally, Wilson said he expects most participants from this
area will be from manufacturing
and auto-related fields.

Wilson said not every participant
will develop a partnership on the
first visit; that's not what the trade
mission is about. "It's about establishing contacts.

"I don't expect some tool and di
company in Warren to go over there,
spend \$10 million and set up a
junt." he said. Starting a business
in a country with different customs,
people and laws is not easy.

Wilson said he envisions true partnerships between North Amelcan and the former Soviet Union. Both sides bring something

Union Both sides oring something to the relationship.

"They bring a skilled workforce, desire, a consumer base, and raw materials; we bring management skills, marketing know-how, tech-

shills, marketing know-how, technology, engineering.
"I think if we wait too long, it's going to be a missed opportunity," Wilson continued. "As a general rule, the Western investor is being short-sighted."

Pystenko said many reasons are given for not going, not the least of which is the question over the convertability of funds, the political instability of the region, and the insadequate infrastructure. Pystenko contends that is exactly why now is

the time to go.
"It's our investment that will act
as the stabilizing force," Pyatenko

as the stabilizing force, 'Pystenko said.

If North American businesses don't act quickly, however, the new businesses will go elsewhere.

"I'm afraid we've lost our frontier apirit,' he said. 'We want everything to be handed to us on a silver platter."

Such sentiment was readily apparent in a conversation he recently had with a local businessman, Pyarento and the told the businessman forming a business partnership in the former Soviet Union is liking picking apples off a tree.

"He said, 'Why pick the apples off the tree when we can pick them off the ground?' We're going to Mezico,' "Pystenko said.

"We can't wait for the dust to settled if we do, the train will have already left the station," Pystenko said.

To inquire about the trade mission, call Eugene W. Pyatenho at the law offices of Miller, Canfield Paddock and Stone in Detroit at 963-6420, or Dan Wilson of Deloitte Touche, Detroit, at 396-3000.

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## Agreement from BACK PAGE

Management opportunities

Management opportunities
But while most agree the pact
will lead to layoffs, those with college degrees stand to fare better
than those with high school diplomas. There's no shortage of Mexican workers who would work for 35
a day, but trained management personnel are scarce. Bilingual skills
will also be at a premium.
The agreement would lead to
other benefits as well. Elsine

Acevelo, director of government af-fairs for the Florist Transworld De-livery Association (FTD), which is headquartered in Southfield, said florist members would likely hold the costs on flowers rather than drup prices.

"We may see a sizable impact on the flow of imported flowers into this country, but at this point I don't know how big of an impact it will be," Acevedo said. "We would

also likely expand our presence in Mexico."

Meanwhile, with an emerging middle class, meny predict the call for consumer items like cosmetics and prepared food will increase as the standard of living rises.

"U.S. goods have a cachet about them in Mexico, and are viewed there as higher in quality than items from Japan or Germany,"

Victor said. "The middle class is also growing, which should provide plenty of opportunities for U.S. firms who do their homework.

firms who do their homework.

"My advice to companies researching a move into Mexico is to hire a consulting firm with knowledge of the country. Even though Mexico is our neighbor, they have different laws and regulations, and it would be risky to venture out on your own."

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