BUSINESS LEADERS

Soter (Art) G. Liberty, P.E. has been named the recipient of the Institute of Industrial Engineers (IIE) Fellow Award.

Engineers (IEF) Fellow Award.
Liberty, adjunct professor at
Lawrence Technology University and president of S. G. Liberty Associates Inc. received
this award which recognized
distinguished service and
leadership qualities that contribute significantly to the industrial engineering profession.

sion.
It represents the highest level of membership in the Institute. Liberty has been a ploneer in the development and use of manufacturing informa-

neer in the development and use of manufacturing information systems.

Rod Burton has joined Stone & Simons Advertising as executive vice president. Burton will participate in agency management and new business development.

Rochester Hills resident and the system of the system of









Buttons galore: Ken Czar, president of Button Exchange, de-scribes his business as the largest in the country in terms of licensed button sales. He's manufactured and peddled mil-



His buttons are a-burstin



It is often feast or famine in the promotional button business. As Ken Czar of the Button Exchange in Ro-chester says, you never know if you've got a Jurassic Park or a Howard the Duck.

BY DOUG FUNKE STAFF WRITER

Ken Czar, president of Button Exchange in Rochester, knowe the financial line and outs of the promotional button business.

He knows, for instance, that he can wholesale buttons to retaillers for no

more than 60 cents spiece.

He knows that before he produces

the buttons and hustles retail cus-tomers, he must reach licensing agreements to use copyrighted images and pay royalty fees ranging from 8 to 10 percent of sales. Advance payment often is required. He knows that he pays his sales representatives a commission of 10 to 15 percent. Then there's production and ad-

ministrative costs including materials and labor, which he knows all about but declines to detail.

"There is no typical (profit) margin," Cars asid. "The higher the volume goes, the higher the margin."
When you do the math — "wo're now shipping 2,000 to 3,000 orders, per week, probably, each order... an average of 400 buttons," he said — it adds up to a lot of money for a lot of people including Button Exchange.
"Over the next five years, we want

"Over the next five years, we want to do a consistent \$10-\$12 million a year," Czar said. "We've got our base, good in-house people, good in-house

systems and a great partner with GSP."

Czar and OSP (One Stop Publishing), headquartered in southern California which bills itself as the largest manufacturer of licensed posters in the country, joined forces in March of 1992.

Czar, 41, had been a founding part-ner in another company, Button-Up, for about a dozen years. That firm grew gradually by pumping profits

See BUTTON, PREVIOUS PAGE

Southfield-based Maxitrol Co. expands its operations overseas

You don't last 47 years in business without foresight and the man who gave the gas industry the "Straight-Thru-Flow" regulator is looking to take his company into the next century by going international.

tor is looking to take his company into the next century by going international.

"Frank Kern Jr., who founded the Southfield-based Maxitrol Co. in 1946 and remains active in its day-to-day operation, has acquired selected assets of a controls manufacturer in Quedlin-burg, Germany, formerly run by the East German government.

Maxitrol purchased desired product lines of Mertik Regelungstechnik with an investment package of \$4.69 million. The new subsidiary is called Mertik Maxitrol Grabit & Co. KG, and will initially employ about 170 people in Quedlinburg.

"The acquisition complements Maxitrol's traditional expertise in gas industry controls," said company spokesman Patrick Bubin. "More significantly, it provides diversification into other controls besides gas, strengthens our product development capability and bolsters access to international markets."

lines in low pressure gas regulators and electronic gas flame modulation systems. The products
are components for industrial,
commercial and residential gasfired equipment which is sold to
original equipment manufactures, contractors, utilities and distributors.

Mertik, founded in 1877 and
still the single largest manufacturing employer in Quedlinburg,
produces a wide variety of pressure and temperature control
components for household appliances, industrial equipment and
aranportation.

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Koskele expects sales for the new Mertik Maxitrol subsidiary to be about \$15 million for 1933.

Maxitrol first became aware of mortik in 1989 through contact with the Michigan Department of Commerce. In October of 1991, Maxitrol opened talks with the Treuhandanstalt, the German government agency charged with privatizing former East German firms.

"The employees are happy with the new privatization and can see our dedication to the company," Koskels said. "Our visible presence during the months of negotiations helped establish trust."

Koskels asald the German workers have solid technical and manufacturing skills, but need help in other areas of business.

"As a former eastern block company, they need our contribution of marketing know-how," he said.

Koskels said that one of his

stock maketing anothers, as and that one of his first objectives will be to establish distribution of the substitute products beyond its traditional markets in the former East Germany, Poland and Czechoelovakia initially to western Germany and western Europe.

Helping with the venture will be Kosakelas wife, Bonnie Kern-Koekela, Frank Kern's daughter. She will head the international marketing projects.

Study hails value of job safety plans

(AP) - Companies that aggresaively promote on-the-job safety lose far fewer workers — and prof-its — to disabling workplace inju-ries, a study released last Friday

ries, a study remases user found.

Even businesses that tried just 10 percent harder to improve safety had 17 percent fewer lost workdays and better productivity, according to the Michigan Disability Prevention Study.

Those that rated themselves as putting 10 percent more effort.

Those that rated themselves as putting 10 percent more effort into programs to get injured workors back on the job cut lost workdays by another? Percent.

"Twin strategies of trying the prevent injuries in the first place—and working to minimize their disabiling effects through disability management techniques—are both shown to be productive in reboth shown to be productive in re-ducing workplace disability," said

Rochelle Habeck, the atudy's principal author.

The three-year study by experts at Michigan State University and the WE. Uploin Institute for Employment Research was done under a grant from the state Department of Labor.

The study confirmed what researchers suspected five years ago: Far fewer claims were filed by companies with a greater commitment to safety and those with programs to help get injured employees back to work.

One of the 220 Michigan companies whose safety precitics were reviewed in the latest study had filed about \$300,000 worth of worker's compensation cases a year before it get serious about safety.

Store them the pusicing of the safety of the safe of the safe of the safety when the pusicing the safety.

Since then, the unidentified company has cut those costs to

Rochelle Habeck, the study's principal author.

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Companies should take more decisive steps to train workers in a fety and modify furniture and equipment in offices and on factory floors to cut down on repetitive stress injuries, the report recommends.



We'd bet you'd describe your last new car buying experience as something other than relaxing. The word "trust" probably didn't come to mind, either. Well, if those are qualities you'd appreciate at your next new car showroom visit, may we suggest you look for the sign above?



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