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on cost savings and revenue improvement and finding new revenue resources.

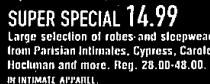
"It's not going to be an overnight cure," Reihner said. "We anticipate another loss this year as well. Our plan is to improve our financial ratios by 2004."

Focus on patient care

The vice president said patient care should not be impacted while the hospital reorganizes.

"The focus is on the business process, not patient care issues," she said. "We're going to look at everything we do and how to do it better."

Friday, June 28 & Saturday, June 29



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Environmental specialist, said Brock. He said two positions, a clerk and an administrator who have left the city, will not be filled in the near future.

He said city services will remain status quo for residents.

Capital improvements for the year include more than \$1 million in drainage improvements and building sidewalks on 11 Mile from Orchard Lake to Power Road, as well as sections of East Middlebelt, Grand River, and 13 and 14 Mile Roads among others.

The city will also be spending about \$450,000 on a phone system upgrade.

The budget will be \$46,750,216, with a fund balance of \$16.6 million, representing 12.7 percent of the total budget.

In the 1999/2000 budget, the fund balance was at 16.2 percent. Brock said about \$90,000 of the previous year's balance was used to balance the next fiscal year's budget.

"That was because of the loss in state shared revenues we already anticipate, not future ones," he said.

He said he's not worried about the lower fund balance.

"We try to keep it between 12 and 15 percent," he said.



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